

BIBLIOGRAPHY

MENZI, MELANIE B., NGOABAN, RHEA B. March 2008. Analysis of Queueing of Customers Serviced at Landbank-La Trinidad, Benguet. Benguet State University, La Trinidad, Benguet.

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ABSTRACT

The study was conducted to determine the arrival distribution, the service time distribution, the operating characteristics and the economic analysis of customers serviced at Landbank-La Trinidad, Benguet. There were 3116 customers who composed the respondents of the study.

The average number of customers who arrived at Landbank-La Trinidad, Benguet were 22/hour and the average customer that the teller can serviced per hour were 14, thus the discrepancy between the customers arrivals and the number of customers serviced by the teller results to the existence of queueing of customers.

In Landbank-La Trinidad, customer arrivals were not scheduled and occurred in an unpredictable manner, a random pattern appeared to exist. Thus to determine the customer arrivals at Landbank-La Trinidad, the Poisson distribution provides a good description of the arrival pattern. The Poisson probability

distribution is defined by: $P(X \leq x) = \frac{\lambda^x e^{-\lambda}}{x!}$ for $x = 0, 1, 2, \dots$ where $\lambda = 22$ and $e = 2.71828$.

Customers of Landbank-La Trinidad demand different services. They either deposit, withdraw, update accounts, exchange funds, or pay BIR tax thus, the teller's service time varies. The exponential probability distribution was used to describe the service time. The exponential probability distribution is defined by $f(x) = \mu e^{-\mu x}$ for $x \geq 0$ where $\mu = 14$ and $e = 2.71828$.

Using the assumptions of Poisson arrival and exponential service time, a first-come-first-served queue discipline and two identical servers the operating characteristics were computed. On the average, there were 5 customers in the system (L), the average time a customer spends in the system is 13 minutes (W), on the average, there were 3 customers in the queue waiting for the service (L_q), the average time a unit spends in the queue waiting for service is 8 minutes (W_q) and the probability that an arriving customer has to wait for service is 69% (P_w).

Adding another teller using the same arrival rate and service rate, three identical servers and a first-in first-out queue discipline. On the average, the number of customers in the system was reduced from 5 to 2 (L), the average time a customer spends in the system is reduced from 13 minutes to 5 minutes (W), on the average, the number of customers in the queue waiting for the service is reduced from 3 to 0.27 (L_q), the average time a unit spends in the queue waiting for service is reduced from 8 minutes to 0.6 minutes (W_q) and the probability that an arriving customer has to wait for service was reduced from 69% to 26% (P_w).

The three-teller system will greatly improve the operating characteristics of the system.

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INTRODUCTION

Background of the Study

Waiting line is part of everyday life. Whether it is waiting at a teller window of a bank, waiting in line at the registrars office during enrollment, waiting in line at a fast food outlet's service counter or cars waiting in line at a traffic light, we spend a lot of waiting. Waiting line situations are undesirable to both parties concerned. This may result to customer's dissatisfaction with the service and may be root of economic losses in business.

Waiting lines form because customers arrive at the servicing function faster than they can be served every single time. This does not mean that the service function is understaffed, rather it means that waiting lines form because customers do not arrive at a constant rate, nor are they all served in an equal amount of time. A waiting line is continually increasing and decreasing in length, and in the long run approaches an average rate of customer arrivals and an average time to serve the customers.

Landbank-La Trinidad, Benguet which is the focus of the study is one of the business establishments that deal with the problems involving in queueing. It is a bank branch under the Landbank of the Philippines. It provides services on financial transactions to the customers with the need of human teller machine based service. It provides financial services, including check encashment or



issuing money in various forms, receiving deposits of money, lending money, updating of account balances and receives payment of BIR tax.

Landbank-La Trinidad illustrates the transient nature of waiting lines. Waiting line occurs at the bank daily and doubles during peak hour that falls on the time interval of 9:00AM-10:00AM; peak day which is Friday and peak date that falls every 20th of the month. The existence of long waiting lines is due to the large number of customers demanding for the teller's service. Customers either deposit, withdraw, update balances, exchange funds or pay BIR tax. However, there are only two tellers who render the service or there is limited number of servers. Since customers demand a different service, it also requires a different service time, the amount of time it takes to serve each individual customer adds to the long waiting lines. This results to a situation where arriving customers at random points in time, enter a bank, joins the line of customers and wait until a teller is free then turn for one of the two tellers available. This describes the queueing system.

It is therefore important to understand the different elements of a waiting line system. These elements include the customer population source, the service system, the arrival and service patterns, and the queue discipline used for controlling the customer. A queueing system is considered the waiting line or the queue as well as the available service facility that contains one or more servers. The queue is the place where customers spend most of their time. Queueing



systems can have single or multiple lines. In Landbank-La Trinidad, it has a single line of customers. In general, we shall consider the term customer as any entity demanding or requiring service within a queuing system. In this study, a customer is a person waiting in line for the bank teller's service. The term service, as applied to queuing system, will refer to the facility. In the study, it refers to the teller's service. The last component is the server who makes up the service facility.

Objectives of the Study

The study sought to determine the variables that cause the queueing of customers serviced at Landbank-La Trinidad, Benguet. Specifically, the study aimed to:

- 1) Determine the arrival distribution of customers of Landbank-La Trinidad, Benguet who deposit, withdraw, update/check balances, exchange funds and pay BIR tax
- 2) Determine the service time distribution of customers of Landbank-La Trinidad, Benguet who deposit, withdraw, update/check balances, exchange funds and pay BIR tax
- 3) Determine the operating characteristics of queuing of customers at Landbank-La Trinidad, Benguet
- 4) Determine the economic analysis of the operating characteristics of queuing of customers at Landbank-La Trinidad, Benguet



Importance of the Study

The study helps in making effective decisions whether or not to make changes, or several alternatives about situation that involves waiting lines. Results will provide information to the management of Landbank-La Trinidad, Benguet, and other business establishment or commercial institution on the proper management of queues and the importance of balance between services to customers, to what level of service to offer. The study is very important to Landbank-La Trinidad, Benguet and other business establishment in their immediate but appropriate solution to prevent the existence of long waiting lines that may cause losses in the business.

The study provides information to the customers on proper understanding on the reasons for queueing.

Scope and Delimitation of the Study

This study was focused on the application of analysis of queueing of the customers serviced at Landbank-La Trinidad, Benguet who deposit, withdraw, update/check of account balance, exchange funds and pay BIR tax.

The variables that were gathered were the arrival time, waiting time and the service time. The gathered data were observed and tallied on December 17-21, 2007 and January 7-11, 2008. The data gathered were observed in two different weeks because December was the peak times while January was the normal operation of the bank.



REVIEW OF LITERATURE

Queueing is a daily encounter. Existence of long queues is undesirable to the customers and also to the management, thus management scientist has formulated a study on queueing.

Studies on Queueing

Wang Zenghua (2007) conducted a study on Local Banks Line up To Tackle Queueing Times in Shanghai China. Results required the domestic banks in the city to devise measure to deal with long queues at their outlets amid growing complains from customers and threats the regulator. Analysts said domestic banks cannot ignore their lower-end customers as they court a higher-end group.

The recent outcry from customers over long waiting times at bank outlets prompted the regulator to urge domestic institutions to find solutions and threaten punishment. Bank of Communications (BoCom) suggested on the “making effective steps” and regards the issue as a priority as it quickens the expansion and optimizes the structure of its customer base. The bank will add more staff during rush hours like lunchtime and peak times when new mutual funds and treasury bond are issued.

Other banks in Shanghai said “they would add more ATMs and self service-machines and guide their customers to use them”. Banks also said that



they would add more staff during rush hours like lunchtime and peak times. They would use counters reserved for VIP clients for regular customers when queues are long. BoCom pledge to install water dispensers, newspaper stands and TV sets as its major outlets in a bid to improve the environment.

Furthermore, Zughbur (2005) conducted a study of GAZA Seaport Berthing Facilities Using Simulation. Queuing model of the logistic activities to the arrival, berthing, and departure of ships in GAZA Seaport in Palestine was presented in the study. Non standard service stations, time dependent priority mechanism, and complex resource allocation policies prevent the use of analytical approach, to the solution. By adopting the process approach, a simulation model for the queuing model has been developed for GAZA Seaport. This requires a limited effort when using graphical objects of the Arena program for discrete – event simulation. Good validations of results against measures on a real system are obtained using aggregated data related to finite time horizon. Steady state simulation results illustrate the use of the model.

Garropo, Giordano, and Pagano (1998), conducted a study on Stochastic Traffic Features and Queueing Working Conditions: A Simulation Study. The paper presents an extended simulation study aimed to the evaluation of the impact on queueing performance of different statistical features of actual traffic data. In particular, the relevance of marginal distribution (PDF of the arrival rate) and memory properties (LRD-SRD) is considered, highlighting the impact of these



features in different queueing scenarios, varying queue length and loading conditions. The study is carried out by means of discrete event simulation driven by actual traces (collected during measurement sessions) and synthetic sequences generated according to different models. The choice of the generation procedures is motivated by model adequacy in capturing the considered statistical features of actual traffic. The analysis emphasizes the need of a proper methodology (which takes into account working conditions) in model selection for realistic queueing performance evaluation

Banks and Dai (1996) in their study on Simulation Studies of Multiclass Queueing Networks conclude that, researcher have been rather surprised to learn that there are open networks that are unstable even though their traffic intensity at each station is less than unity. This article described some of the network that have exhibited this surprising behavior and further illustrated the instability or conjecture about both stability and instability. In particular, it demonstrated that some buffer priority dispatching rules as well as FIFO, shortest-mean-processing-time-first, and shortest-remaining-processing-time-first dispatching rules can be unstable. Researcher are continuing their investigation in this area, both theoretical and application interest

Norros and Virtamo (2005) made a study on “Importance Sampling Simulation Studies on the Discrete Time $n\{D\}/\{D\}/1$ Queue” they concluded that the importance sampling simulation can be used as an effective tool also in the



analysis of non-Markovian queueing systems. However, the use of the measure transformation is difficult in general.

Al-Deek and Radwan(1995) in their case study on the Operational Benefits of Electronic Toll Collection cited the improvements in traffic operations at the electronic toll collection plazas of the Orlando-Orange Country Expressway Authority. Service time, vehicle arrival times, and departure times, as well as vehicle counts were collected before and after the installation of automatic vehicle identification technology known as E-PASS. The findings indicate that, for the dedicated E-PASS lane, the measured capacity has tripled, the service time has decreased by five seconds per vehicle, the average queueing delay has decreased by one minute per vehicle, the maximum queueing delay has decreased by 2.5-3 minutes per vehicle, and the total delay has decreased by 8.5-9.5 vehicle per morning peak per hour for that lane. Also, variability in the headway has been reduced significantly in the dedicated E-PASS lane. Capacity, headway, and service times of the mixed (manual/E-PASS or automatic/E-PASS) lanes did not change significantly. However, arrivals have shifted to the dedicated E-PASS lanes, thus reducing delays at the mixed lanes and improving traffic operation for the entire toll plaza.

Le Ny (2005) studied a queue with two classes of customers, a single server and FIFO discipline. Class – I ($I = 1, 2$) customers arrive according to Poisson processes; there is no priority between the two classes. The service of



class-1 customers is exponential whereas class-2 customers are served instantaneously. We have obtained exact formulas of geometric form for the stationary probability of each ordered state and for the steady-state distributions of customer numbers in the system.

Krinik, Rubino, Marcus, Swift, Kasfy, and Lam (2005) using the concept of duality between stochastic processes as defined in “Continuous-Time Markov Chains” (Anderson, 1991, Springer-Verlag), developed a new approach to obtain closed-form expressions of transient distribution for basic Markovian queues. The idea is to go to discrete time through uniformization, then to use duality to map the problem into transient analysis of absorbing models and then, to use combinatorial techniques to analyze these absorbing chains.

Belen (1988) fitted a stochastic time series model on the monthly recorded rate of crimes. Two models, both adequate for forecasting were derived. The second model which was derived from a logarithmic transformed differenced series is more preferred with respect to some aspect than the first model which was derived from a differenced series.



THEORETICAL FRAMEWORK

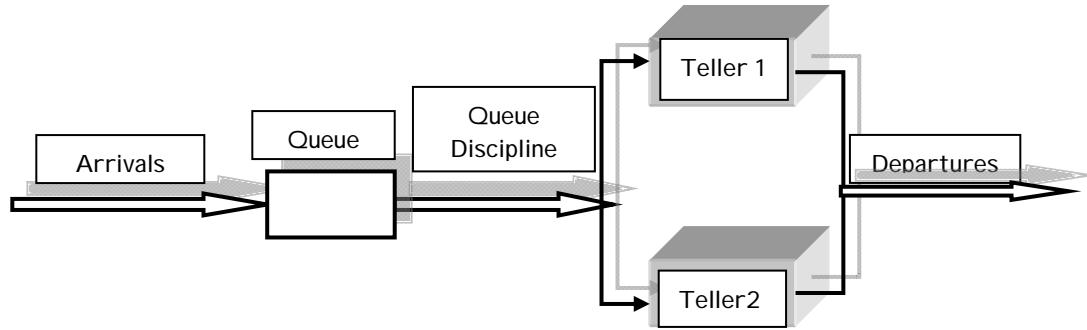


Figure.1 Multiserver Single-Queue Diagram of Landbank-La Trinidad, Benguet

Multiserver Queueing Model

Multiserver single-line model is a logical extension of a single server queueing model. It means that two or more service locations are present. Items arriving for service wait in a single waiting line and they may move to the first available server to be serviced.

For a waiting line problem, queueing model may be used to identify the systems operating characteristics these are the:

- 1) probability of zero customers in the system at time t
- 2) probability of n customers in the system when $n < k$
- 3) probability of n customers in the system when $n \geq k$
- 4) average waiting time in the queue
- 5) average waiting time in the system
- 6) average number of customers in the waiting line



- 7) average number of customers in the system

In order to develop a waiting line model, we will need to identify some important characteristics of the system:

- 1) the arrival distribution
- 2) the service time distribution
- 3) the queue discipline

Arrival Distribution

Arrival distribution for a waiting line involves determining how many customers arrive and the pattern of arrivals over a given period of time. The arrivals occurring in a given period of time appear to have a random pattern and each arrival is independent of the other arrivals. The probability distribution function which provides a good description of arrival pattern is the Poisson process. One of the most useful applications of the Poisson distribution is in the field of queueing theory. In many situations where queues occur, it has been shown that the number of people joining the queue in a given time period follows the Poisson model.

The Poisson probability distribution is defined as:

$$P(x) = \frac{\lambda e^{-\lambda}}{x!} \quad \text{for } x = 0, 1, 2, \dots \quad (1)$$

Where in waiting line application:

x = number of arrivals in a specified period of time



λ = average number of arrivals for the specific period of time

$e = 2.71828$

Service Time Probability

A service time probability distribution describes how long it takes a customer to acquire the service needed. Since the customer demand a different service, the teller's service times will vary. Thus, the service process will follow an exponential probability distribution.

The exponential probability distribution is defined as:

$$F(x) = 1 - e^{-(\mu x)} \quad \text{for } x \geq 0 \quad (2)$$

Where:

x = service time

μ = average number of units that the service facility can handle in a specific period of time

$e = 2.71828$

Queue Discipline

Queue discipline is a manner in which the waiting customers are ordered for service. In Landbank-La Trinidad, the waiting customers are ordered on a first come first serve basis which is referred to us a first-in-first-out (FIFO) queue discipline.



Multiserver Single-Line Queueing Model

The model assumes that there are k identical servers, the service time distribution for each k server is exponential and the arrival distribution can be described by the Poisson distribution and that the queue discipline is a first in first out basis.

Utilization Rate

This shows the percentage of time, the servers are busy or the probability that the servers are busy. The utilization rate is defined as:

$$\rho = \frac{\lambda}{k\mu} \quad \text{for } k\mu > \lambda \quad (3)$$

Where:

λ = average number of arrivals for the specific period of time

μ = average number of units that the service facility can handle in a specific period of time

k = number of servers

Using these assumptions the operating characteristics can be described with the following formulas: Let

λ = average arrival rate of the customers

μ = average service rate of the k identical servers in the facility

k = number of available servers ($1 < k < \infty$)



- 1) the probability that the k service channels are idle (zero customers in the system at time t):

$$p_0(t) = \frac{1}{\left[\sum_{n=0}^{k-1} \frac{1}{n!} \left(\frac{\lambda}{\mu} \right)^n \right] + \frac{1}{k!} \left(\frac{\lambda}{\mu} \right)^k \frac{k\mu}{(k\mu - \lambda)}} \quad \text{for } k\mu > \lambda \quad (4)$$

- 2) the probability of n customers in the system:

$$p_n(t) = \frac{1}{k!k^{n-k}} \left(\frac{\lambda}{\mu} \right)^n p_0(t) \quad \text{for } n > k \quad (5)$$

$$p_n(t) = \frac{1}{n!} \left(\frac{\lambda}{\mu} \right)^n p_0(t) \quad \text{for } n \leq k$$

- 3) the average number of customers in the service system:

$$L = \frac{\lambda\mu \left(\frac{\lambda}{\mu} \right)^k}{(k-1)!(k\mu - \lambda)^2} P_0(t) + \frac{\lambda}{\mu} \quad (6)$$

- 4) the average time a customer spends in the system (waiting time + service time):

$$W = \frac{\lambda\mu \left(\frac{\lambda}{\mu} \right)^k}{(k-1)!(k\mu - \lambda)^2} P_0(t) + \frac{1}{\lambda} \quad (7)$$

$$= \frac{L}{\lambda}$$

- 5) The average number of customers in the queue waiting for service:

$$L_q = L - \frac{\lambda}{\mu} \quad (8)$$



- 6) The average time a customer spends in the queue waiting for the service:

$$W_q = W - \frac{1}{\mu}$$

$$= \frac{L_q}{\lambda} \quad (9)$$

- 7) The probability that an arriving unit has to wait for service:

$$P_w = \frac{1}{k!} \left(\frac{\lambda}{\mu} \right)^k \left[\frac{k\mu}{(k\mu - \lambda)} \right] P_0(t) \quad (10)$$

Definition of Terms

Arrival Distribution involves determining how many units arrive and the pattern of arrivals over a given period of time.

Arrival rate is the average number of customers arriving per time period denoted by lambda (λ).

Bank is a business which provides financial services for profit.

Customer is any entity demanding or requiring service.

Exponential Distribution is a particular function form for a continuous distribution with parameter k, a scalar real greater than zero. They are often used to model the time between independent events that happen at a constant average rate.



Poisson distribution is a distribution that arises when you count a number of events across time or over an area. The Poisson distribution involves counting of events.

Queue means a waiting line, it represents a certain number of certain number of customers waiting for service (of course the queue may be empty).

Queue Area is a place in which people in line wait for goods or services.

Queue Discipline represents the way the queue is organized (rules of inserting and removing customers to/from the queue).

Queueing refers to waiting.

Queueing Theory is a mathematical study of waiting lines (or queues). It is concerned in the factors relating to queues such as the distribution of arrivals, the average time spent in the queues.

Server is the facility that provides service.

Service rate is the average number of customers that can be served per time period denoted by mu (μ).

Service Time Distribution describes how long it takes a customer acquire the service needed.

Utilization rate shows the probability that the server is busy, denoted by rho (ρ).



METHODOLOGY

Respondents of the Study

The respondents of the study were the customers of Landbank La Trinidad, Benguet who deposit, withdraw, update account balances, exchange funds and pay BIR tax. There were 3116 customers who composed the respondents of the study. Due to confidential reasons, we were not able to get the number of customers who deposit, withdraw, update account balances, exchange funds and those who paid BIR tax.

Data Used

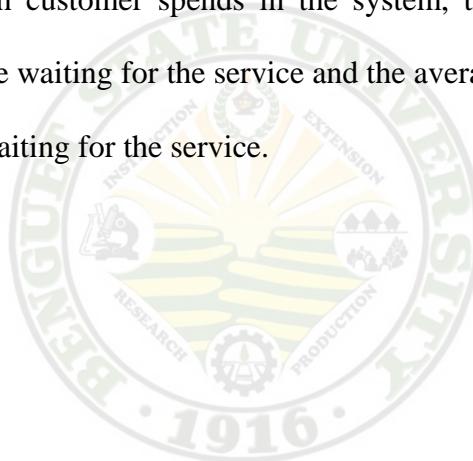
The data gathered were the arrival time, waiting time and the service time. The arrival time was timed and tallied upon the entry of a customer to the bank, waiting time was timed and tallied when customer joins the waiting line and the service time was gathered and timed once the customer was there at the teller window of the bank.

Statistical Analysis

The data gathered were encoded and summarized and were analyzed using Microsoft Excel. Average number of customers arriving per hour (λ) and the average number of customers that can be served per hour (μ) were computed using the Microsoft excel.



Poisson distribution was used in the description of the customer arrival rate and Exponential distribution was used in the description of the customer service rate. The queue discipline is a first-in-first-out basis (FIFO). Using these assumptions, the operating characteristics of waiting line system were computed. These were the probability that the service facilities are idle, probability of specific number of customers in the system, the probability that an arriving customer has to wait for service, the average number of customers in the system, the average time each customer spends in the system, the average number of customers in the queue waiting for the service and the average time each customer spends in the queue waiting for the service.



RESULTS AND DISCUSSION

The Arrival Distribution of Customers Serviced at Landbank-La Trinidad, Benguet

Table 1 presents the summary for the arrivals of customers per hour interval, the mean of the arrivals, the total number of arrivals and the over-all mean.

The time interval between 8:30-9:30 had the highest customer arrival with 945. It had also the highest mean of 47 customers arrival per hour. This time interval had the highest arrival because of the BIR tax payers. Since paying of BIR tax was scheduled 8:30-12:00, most of the customers arrive in this time interval. Where, time interval 2:31-3:00 had the lowest number of arrivals with 224 and had the lowest mean of 12. This is because the time interval that was considered was 30 minutes or 0.5 hours which is the closing time for the bank.

Table 1. Summary of arrivals and arrival means

HOUR INTERVAL	# OF CUSTOMER	MEAN ARRIVAL/HOUR
8:30-9:30	945	47
9:31-10:30	514	26
10:3-11:30	391	20
11:31-12:30	337	17
12:31-1:30	314	16
1:31-2:30	371	19
2:31-3:00	224	12
Over-all mean		22



The Arrival Distributions at Landbank-La Trinidad, Benguet

In Landbank-La Trinidad, customer arrivals were not scheduled and occurred in an unpredictable manner, a random pattern appeared to exist. Thus, to determine the customer arrivals at Landbank-La Trinidad, the Poisson distribution provides a good description of the arrival pattern. The Poisson probability

distribution is defined as: $P(X \leq x) = \frac{\lambda^x e^{-\lambda}}{x!}$ for $x = 0, 1, 2, \dots$

where from Table 1 the mean customers arrival per hour is $\lambda = 22$ and $e = 2.71828$.

Table 2 presents the Poisson customers arrival distribution of Landbank-La Trinidad, Benguet, where we would expect 5 arrivals at 0.0012% of the time, 10 arrivals at 0.31%, 15 arrivals at 6.97% of the time or 4.18 minutes, 20 arrivals at 36.64% of the time or 21.98 minutes, 25 arrivals at 76% of the time or 45.6 minutes, 30 arrivals at 95.42% of the arrivals or 57.25 minutes, 35 arrivals at 99.73% of the time or 59.73 minutes, 40 arrivals at 99.98% of the time or 59.99 minutes, 45 arrivals at 99.99% of the time or 59.99 minutes and 50 arrivals at 100% of the time or exactly one hour.

Figure 2 presents the graph for the Poisson arrival distribution of customers serviced at Landbank-La Trinidad, Benguet. It shows that as the number of arrivals increases, the probability of having arrivals in an hour also increases. This implies a positive relationship between the numbers of arrivals in an hour and the probability that the arrival is expected in an hour of the time.



Table 2. Arrival distributions

NUMBER OF ARRIVALS	P(X ≤ x)
5	0.0000
10	0.0031
15	0.0697
20	0.3664
25	0.7600
30	0.9542
35	0.9955
40	0.9998
45	1.0000
50	1.0000

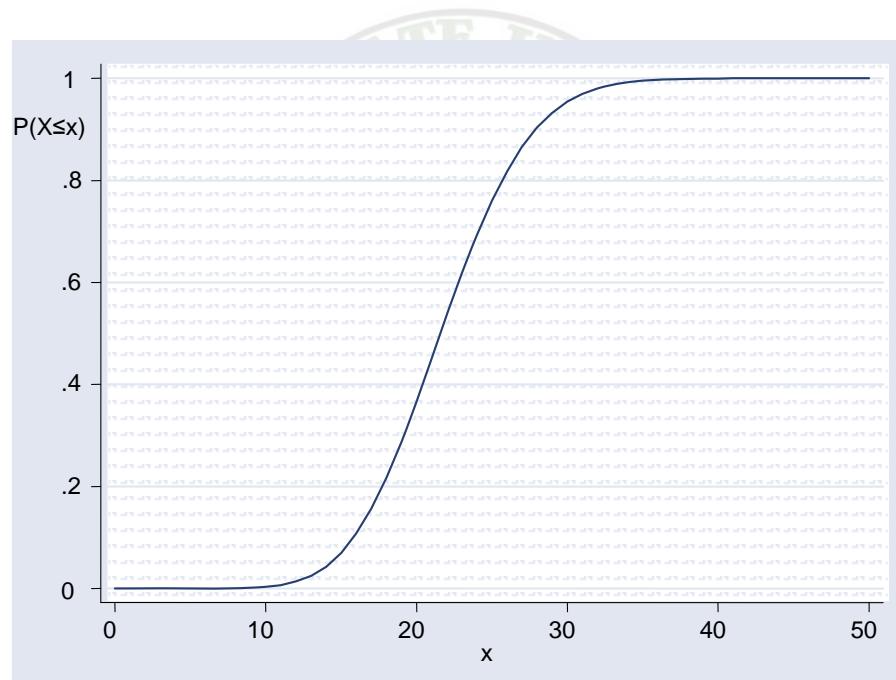


Figure 2. Graph of the Poisson arrivals of customers serviced at Landbank-La Trinidad (Cumulative Density Function)



The Service Time of Customers Serviced
at Landbank-La Trinidad Benguet

Table 3 presents the summary for the number of customers serviced by the teller of Landbank-La Trinidad who had either deposit, withdraw, update account balances, exchange funds or pay BIR tax per one hour interval, the mean of the customers serviced by the teller, the total number of customers who were serviced and the over-all mean of the customers being served by the bank teller per day.

From Table 3 the time interval between 8:30-9:30 had the highest customer serviced by the teller 1 and teller 2 with 18 and 13 customers serviced per hour. It had also the highest over all total of 31 customers serviced per hour by the two tellers. The over all mean of customers serviced per hour by the teller is 14. This implies that from Table 1 the average number of arrivals per hour was 22 and from Table 3 the average number of customers that was served by the bank teller per hour was 14. Thus, there was discrepancy between the arrivals of customers per hour and the customer serviced by the bank teller per hour. This is the reason for queueing. The time interval between 2:31-3:00 had the lowest number of customers serviced by the Landbank-La Trinidad teller with 8 customers serviced per hour. This is because the time interval that was counted was 30 minutes or 0.5 hours.



Table 3. Summary of customers serviced per hour and service mean

HOUR INTERVAL	TELLER 1	TELLER 2	SERVICED/HOUR
8:30-9:30	18	13	31
9:31-10:30	8	9	17
10:31-11:30	7	6	13
11:31-12:30	5	5	10
12:31-1:30	5	4	9
1:31-2:30	7	6	13
2:31-3:00	4	4	8
Over-all mean			14

Customers of Landbank-La Trinidad demanded different services. They deposit, withdraw, update accounts, exchange funds, and pay BIR tax, thus the teller's service times varied. The exponential probability distribution was used to describe the service time. The exponential probability distribution is defined by $f(x) = \mu e^{-\mu x}$ for $x \geq 0$ where $\mu = 14$ and $e = 2.71828$. Table 4 presents the exponential distribution for the service time thus, we would expect 75.34% of the 22 customers who arrived to be serviced in 6 minutes ($t = 0.1$), 93.92% of the customers to be serviced at 12 minutes ($t = 0.2$), 98.50% of the customers to be serviced at 18 minutes ($t = 0.3$), 99.63% of the customers to be serviced at 24 minutes ($t = 0.4$), 99.91% of the customers to be serviced at 32 minutes ($t = 0.5$), 99.98% of the customers to be serviced at 36 minutes ($t = 0.6$), 99.99% of the customers to be serviced at 42 minutes ($t = 0.7$), 100% of the customers to be serviced at 48 minutes ($t = 0.8$), 100% of the customers to be serviced at 54 minutes ($t = 0.9$), 100% of the customers to be serviced at 60 minutes ($t = 1.0$).



Figure 3 presents the graph for exponential of the service time of Landbank-La Trinidad. As the value of the service time increases, the probability of the customers being serviced also increases. Thus, it implies a positive relationship between the service time and the probability of customers being serviced.

Table 4. Service time distribution of assumed values of service time (in hours)

SERVICE TIME (IN HOURS)	P (st ≤ x)
0.1	0.7534
0.2	0.9392
0.3	0.9850
0.4	0.9963
0.5	0.9991
0.6	0.9998
0.7	0.9999
0.8	1.0000
0.9	1.0000
1.0	1.0000



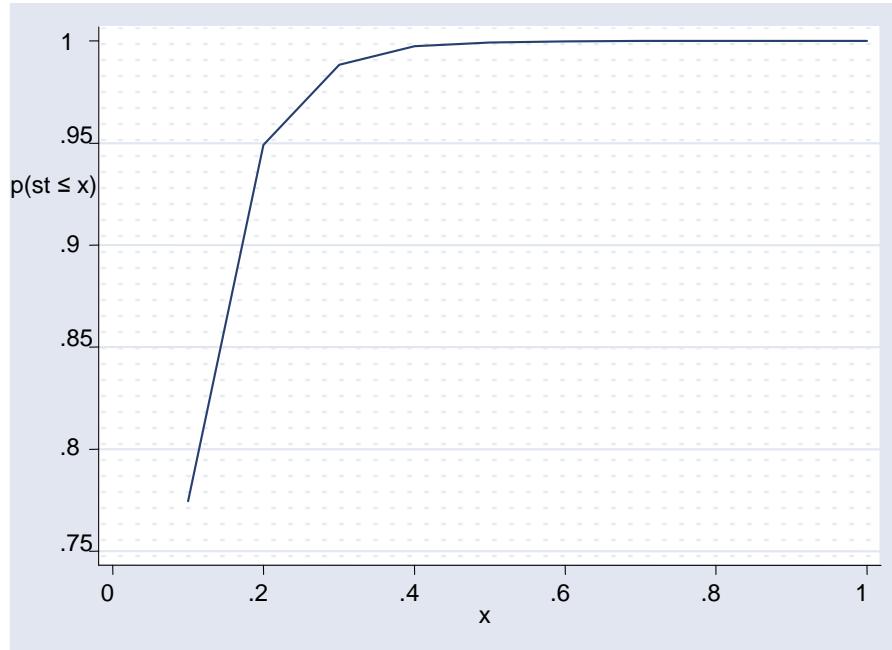


Figure 3. Graph of the exponential service time of customers serviced at Landbank-La Trinidad (Cumulative Density Function)

Operating Characteristics of Customers Serviced at Landbank-La Trinidad, Benguet

Using the Poisson arrivals and exponential service times with identical servers and a first in first out queue discipline, operating characteristics for the multiserver single queue was presented in Table 5.

Table 5 presents the teller utilization rate which is the percentage of the time a teller is busy. The total service rate must be greater than the arrival rate that is $k\mu > \lambda$. If $k\mu \leq \lambda$ the average number of customers in the system (L) and the average time a customer spends in the system (W) both become infinitely large. In

Table 5, the utilization rate is clear, that the formula is applicable since the $\frac{\lambda}{k\mu} < 1$,



thus the probability that the servers were busy is 79%. The probability that the teller was idle is 12% which imply that the servers were free for 7.2 minutes upon the start of the operation, thus most of the time the teller is busy. On the average, there are 5 customers in the system. The average time a customer spends in the system was 0.21 hour or 13 minutes. The average time a customer spends in the queue before being served is 0.14 hours or 8 minutes. The average number of customers in the waiting line was 3 and that 69% of the arriving customers had to wait for the service.

Suppose we add another teller using the same arrival rate and service rate, three identical servers and a first-in first-out queue discipline. Based on Table 5 the probability that the servers are busy is reduced from 79% to 52%. The probability that the teller is idle increased from 12% (7.2 minutes) to 19% (11.4 minutes) which implies that teller is free at least 10.3 minutes. The average number of customers in the system is reduced form 5 to 2. The average time a customer spends in the system is reduced from 0.21 hours (13 minutes) to 0.08 hours (5 minutes). The average number of customers in the queue are reduced from 3 to 0.27 and that the probability that arriving customers has to wait is reduced from 69% to 26%. The result implies that an arriving customer will be served directly or wait at least a minute or less.

The advantages are clear. The three-teller will greatly improve the operating characteristics of the system.



Table 5. Economic analysis on the operating characteristics of the queuing of customers serviced at Landbank-La Trinidad, Benguet

Servers (k)	$\rho = \lambda / k\mu$	P(0)	L	W	Lq	Wq	Pw
2	0.79	0.12	5	0.21	3	0.14	0.69
3	0.52	0.19	2	0.08	0.27	0.01	0.26

Legend:

ρ = probability that the teller is busy (utilization rate)

P(0) = probability that the teller is idle

L = average number of units in the system

W = the average time a unit spends in the system (waiting time + service)

Lq = the average number of units in the queue waiting for the service

Wq = the average time a unit spends in the queue waiting for service

Pw = the probability that an arriving customer has to wait for service



SUMMARY, CONCLUSIONS, AND RECOMMENDATIONS

Summary

The study was conducted to determine the arrival distribution, the service time distribution, the operating characteristics and the economic analysis of customers serviced at Landbank-La Trinidad, Benguet. The respondents of the study were the customers of Landbank-La Trinidad, Benguet who deposit, withdraw, and update account balances, exchange funds and pay BIR tax. There were 3116 customers who composed the respondents of the study.

The average number of customers who arrived at Landbank-La Trinidad, Benguet were 22 customers/hour and the average customer that the teller can serviced per hour were 14 customers, thus the discrepancy between the customers arrivals and the number of customers serviced by the teller results to long queues of customers.

In Landbank-La Trinidad customer arrivals were not scheduled and occurred in an unpredictable manner, a random pattern appeared to exist. Thus to determine the customer arrivals at Landbank-La Trinidad, the Poisson distribution provides a good description of the arrival pattern. The Poisson probability

distribution is defined as: $P(X \leq x) = \frac{\lambda^x e^{-\lambda}}{x!}$ for $x = 0, 1, 2, \dots$ where $\lambda = 22$

and $e = 2.71828$.



Customers of Landbank-La Trinidad demand different services. They either deposit, withdraw, update accounts, exchange funds, pay BIR tax hence, the teller's service times vary. The exponential probability distribution was used to describe the service time. The exponential probability distribution is defined by

$$f(x) = \mu e^{-\mu x} \text{ for } x \geq 0 \text{ where } \mu = 14 \text{ and } e = 2.71828.$$

Using the assumptions of Poisson arrival and exponential service time, a first-come-first-served queue discipline and two identical servers, the operating characteristics were computed. On the average, there were 5 customers in the system (L); the average time a customer spends in the system is 13 minutes (W), on the average, there were 3 customers in the queue waiting for the service (Lq), the average time a unit spends in the queue waiting for service is 8 minutes (Wq) and the probability that an arriving customer has to wait for service is 69% (Pw).

Adding another teller using the same arrival rate and service rate, three identical servers and a first-in first-out queue discipline, On the average, the number customers in the system was reduced from 5 to 2 (L); the average time a customer spends in the system was reduced from 13 minutes to 5 minutes (W), on the average 3 customers in the queue waiting for the service was reduced from 0.27 (Lq), the average time a unit spends in the queue waiting for service was reduced from 8 minutes to 0.6 minutes (Wq) and the probability that an arriving customer had to wait for service was reduced from 69% to 26% (Pw).



The advantages are clear. The three-teller system greatly improves the operating characteristics of the system.

Conclusions

The arrival rate and service rate are the most important variables to be considered in the analysis of queueing. It is the variability in arrival and service patterns that causes the long queues of customers in the bank. They are used in queueing formulas to compute the operating characteristics.

Based on the results of the operating characteristics of Landbank-La Trinidad, Benguet, this indicates that customer wait an average of 0.21 hours or 13 minutes before being served. This appears to be undesirable. The fact that on the average, there are 5 customers waiting in the line and that 69% of the arriving customers have to wait for service are indicators that something should be done to improve the efficiency of the bank teller of Landbank-La Trinidad.

Adding another teller improves the operating characteristics of the system; based on the results of the operating characteristics, the advantages are clear that a customer wait an average of 0.01 hours or 0.60 minutes. On the average, there are 2 customers waiting in line and that 26% of the arriving customer has to wait for the service. Results of adding another teller greatly improves the operating characteristics of the system.



Recommendations

The results on the queuing analysis of customers serviced at Landbank-La Trinidad may be utilized by the bank management and serve as basis on the need to change the system to alter its performance. Since customer often link long waits to poor quality service, types of changes can be made to the different elements of waiting line system. In the arrival distribution of the customers at Landbank-La Trinidad could be altered like running special promotions during the non-peak times.

For the convenience of the customers in the queue, bank management can improve its environment by installing water dispensers and news paper stands. For service efficiency, the management could add more staff during peak times. They may use especial counters for regular VIP clients and senior citizens. The queue discipline or the priority rule can be altered like customers requiring short service times will be the first to be serviced but the management must consider the impact on those customers who will wait longer.

Lastly, management must consider the goal of having enough servers to assure that waiting is within allowable limits. However cost effectiveness must be considered before additional servers are hired.



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APPENDIX A

Benguet State University
College of Arts and Sciences
MATH-PHYSICS-STATISTICS DEPARTMENT

December 11, 2007

Ms. Adeline M. Ramos
Manager
Landbank of the Philippines-La Trinidad
Benguet Branch

Ma'am:

Greetings!

The undersigned are conducting a thesis entitled "Analysis of Queueing of Customers Serviced at Landbank La Trinidad, Benguet". This is a partial requirement in the degree Bachelor of Science in Applied Statistics.

In this connection, we would like to ask your permission to gather the necessary data from your office, which includes the arrival time, service time and the number of customers waiting at the teller windows from December 17-21, 2007 and January 7-11, 2008.

Your kind approval on this matter is highly appreciated. Rest assured that the data gathered would be held confidential.

Thank you and more power.

Respectfully yours,

Melanie B. Menzi
Rhea B. Ngoaban

Noted By:

Ms. Marycel H. Toyhacao
Adviser

Maria Azucena B. Lubrica Ph. D
Chairman, MPS-Department



College of Arts and Sciences
MATH-PHYSICS-STATISTICS DEPARTMENT

APPLICATION FOR ORAL DEFENSE

Date: March 17, 2008

Group Members:

Melanie B. Menzi
Rhea B. Ngoaban

Major Field: Statistics
Minor Field: Information Technology

Degree: Bachelor of Science in Applied Statistics

Title of Thesis: ANALYSIS OF QUEUEING OF CUSTOMERS SERVICED AT LANDBANK-LA TRINIDAD, Benguet.

Endorsed: Marycel H. Toyhacao
Adviser

Date and Time of Defense: March 17, 2008 @ 4:00 pm

Place of Defense: CAS-An 210

Noted:

Maria Azucena B. Lubrica, Ph D.
Department Chairman

REPORT OF RESULT OF MANUSCRIPT/PROJECT DEFENSE

Name and Signature

Remarks*

Marycel H. Toyhacao
Adviser

Salvacion Z. Beligan
Member

Maria Azucena B. Lubrica
Member

Cristina B. Ocden
Member

*Passed/failed



Appendix C. Raw Data

C1	C2	C3	C4	C5	C6	C1	C2	C3	C4	C5	C6
1	1	1	8:30	300	170	1	9	54	9:21	6442	624
1	1	2	8:30	430	50	1	9	55	9:21	6592	90
1	1	3	8:30	500	46	1	9	56	9:21	6720	172
1	1	4	8:30	574	51	1	9	57	9:24	7203	117
1	1	5	8:30	643	53	1	9	58	9:27	6636	147
1	1	6	8:30	710	115	1	9	59	9:27	6760	74
1	1	7	8:30	835	68	1	9	60	9:30	6034	77
1	1	8	8:30	887	362	1	9	61	9:32	6557	72
1	1	9	8:32	1185	62	1	9	62	9:36	6365	338
1	1	10	8:32	1123	62	1	9	63	9:37	7047	136
1	1	11	8:32	1181	64	1	9	64	9:39	6671	71
1	1	12	8:32	1237	67	1	9	65	9:44	6480	111
1	1	13	8:32	1290	57	1	9	66	9:45	6489	153
1	1	14	8:34	1233	93	1	9	67	9:46	6636	119
1	1	15	8:34	1320	74	1	9	68	9:46	6757	57
1	1	16	8:34	1426	65	1	9	69	9:51	6520	318
1	1	17	8:36	1361	655	1	9	70	9:55	6562	33
1	1	18	8:36	1620	66	1	9	71	10:09	6289	341
1	1	19	8:37	1669	130	1	9	72	10:14	5768	60
1	1	20	8:37	1779	72	1	9	73	10:22	5348	153
1	1	21	8:40	1647	31	1	9	74	10:22	5555	206
1	1	22	8:42	1088	58	1	9	75	10:24	5589	236
1	1	23	8:42	1620	51	1	9	76	10:34	5233	154
1	1	24	8:44	1509	58	1	9	77	10:38	5199	200
1	1	25	8:44	1571	64	1	9	78	10:38	5359	128
1	1	26	8:46	1507	48	1	9	79	10:49	4811	165
1	1	27	8:46	1579	114	1	9	80	10:51	4866	51
1	1	28	8:47	2280	52	1	9	81	10:55	4695	219
1	1	29	8:49	1593	62	1	9	82	10:56	4896	86
1	1	30	9:00	931	36	1	9	83	11:01	4630	97
1	1	31	9:01	960	55	1	9	84	11:12	4113	428
1	1	32	9:02	960	57	1	9	85	11:13	4467	142
1	1	33	9:04	843	75	1	9	86	11:17	4323	138
1	1	34	9:09	708	137	1	9	87	11:18	4485	136
1	1	35	9:09	811	108	1	9	88	11:24	4229	170
1	1	36	9:10	943	74	1	9	89	11:36	3699	74
1	1	37	9:11	929	55	1	9	90	11:46	3145	306



1	1	37	9:11	929	55	1	9	90	11:46	3145	306
1	1	38	9:12	934	61	1	9	91	11:56	2849	73
1	1	39	9:15	900	79	1	9	92	12:00	2646	54
1	1	40	9:15	1001	62	1	9	93	12:43	132	53
1	1	41	9:18	960	75	1	9	94	12:43	199	51
1	1	42	9:18	1055	51	1	9	95	12:45	148	79
1	1	43	9:21	944	63	1	9	96	12:59	0	117
1	1	44	9:21	1001	248	1	9	97	1:02	0	218
1	1	45	9:23	1113	56	1	9	98	1:04	0	162
1	1	46	9:23	1177	83	1	9	99	1:05	120	178
1	1	47	9:24	1154	182	1	9	100	1:07	360	85
1	1	48	9:24	1392	48	1	9	101	1:09	335	61
1	1	49	9:26	1344	75	1	9	102	1:13	174	45
1	1	50	9:27	1869	42	1	9	103	1:13	229	103
1	1	51	9:28	1887	56	1	9	104	1:15	120	189
1	1	52	9:32	1951	56	1	9	105	1:16	240	149
1	1	53	9:33	1715	51	1	9	106	1:22	91	151
1	1	54	9:34	1724	65	1	9	107	1:24	60	60
1	1	55	9:34	1839	159	1	9	108	1:29	0	150
1	1	56	9:36	1860	130	1	9	109	2:08	560	42
1	1	57	9:37	1970	64	1	9	110	2:09	578	127
1	1	58	9:37	2026	242	1	9	111	2:11	91	109
1	1	59	9:40	2084	72	1	9	112	2:12	600	30
1	1	60	9:41	2072	66	1	9	113	2:14	492	192
1	1	61	9:44	1946	67	1	9	114	2:15	540	81
1	1	62	9:44	1999	37	1	9	115	2:16	579	59
1	1	63	9:48	1842	144	1	9	116	2:19	460	117
1	1	64	9:49	1878	48	1	9	117	2:22	427	69
1	1	65	9:52	1770	42	1	9	118	2:29	629	89
1	1	66	9:52	1800	275	1	9	119	2:36	1200	41
1	1	67	9:55	1813	86	1	9	120	2:42	1200	60
1	1	68	9:55	1967	50	1	9	121	2:44	1200	41
1	1	69	10:05	1380	53	1	9	122	2:56	499	139
1	1	70	10:05	1864	44	1	9	123	3:02	600	88
1	1	71	10:06	1400	51	1	9	124	3:12	92	212
1	1	72	10:06	1469	42	1	10	1	8:30	360	108
1	1	73	10:17	1007	71	1	10	2	8:30	432	174
1	1	74	10:18	996	207	1	10	3	8:30	618	68
1	1	75	10:20	1029	47	1	10	4	8:30	670	185
1	1	76	10:23	922	40	1	10	5	8:30	845	209
1	1	77	10:26	822	67	1	10	6	8:30	1116	202
1	1	78	10:28	755	84	1	10	7	8:30	1274	186



1	1	79	10:29	731	50	1	10	8	8:30	1448	105
1	1	80	10:31	681	159	1	10	9	8:30	1583	323
1	1	81	10:31	863	66	1	10	10	8:30	1920	174
1	1	82	10:33	797	31	1	10	11	8:30	2046	43
1	1	83	10:33	840	67	1	10	12	8:30	2123	263
1	1	84	10:35	780	50	1	10	13	8:36	2040	129
1	1	85	10:40	483	44	1	10	14	8:40	1940	51
1	1	86	10:44	319	30	1	10	15	8:47	1560	60
1	1	87	10:44	409	87	1	10	16	8:53	1320	146
1	1	88	10:44	442	70	1	10	17	8:57	1294	173
1	1	89	10:44	432	34	1	10	18	9:04	1020	41
1	1	90	10:44	518	38	1	10	19	9:04	1080	79
1	1	91	10:46	420	42	1	10	20	9:09	881	57
1	1	92	10:46	396	63	1	10	21	9:12	764	236
1	1	93	10:46	495	20	1	10	22	9:12	1008	248
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1	1	95	10:50	486	106	1	10	24	9:19	795	135
1	1	96	10:50	620	34	1	10	25	9:19	960	95
1	1	97	10:50	706	160	1	10	26	9:21	925	85
1	1	98	10:55	486	55	1	10	27	9:21	1020	216
1	1	99	10:55	611	162	1	10	28	9:35	444	182
1	1	100	10:58	749	58	1	10	29	9:37	502	53
1	1	101	10:58	780	31	1	10	30	9:39	449	40
1	1	102	10:58	840	110	1	10	31	9:39	469	215
1	1	103	11:00	785	20	1	10	32	9:40	614	103
1	1	104	11:00	240	46	1	10	33	9:40	631	211
1	1	105	11:00	233	53	1	10	34	9:42	720	224
1	1	106	11:05	622	65	1	10	35	9:45	796	285
1	1	107	11:06	617	51	1	10	36	9:48	927	59
1	1	108	11:10	446	98	1	10	37	9:49	868	37
1	1	109	11:10	588	85	1	10	38	9:51	831	111
1	1	110	11:15	323	83	1	10	39	9:53	600	115
1	1	111	11:15	480	60	1	10	40	9:58	605	108
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1	1	114	11:20	879	81	1	10	43	10:00	863	107
1	1	115	11:20	918	92	1	10	44	10:01	936	96
1	1	116	11:22	946	46	1	10	45	10:02	1029	93
1	1	117	11:25	720	108	1	10	46	10:04	1056	78
1	1	118	11:28	1130	146	1	10	47	10:06	858	119
1	1	119	11:30	672	36	1	10	48	10:10	799	191
1	1	120	11:32	636	83	1	10	49	10:13	968	89



1	1	121	11:34	553	53	1	10	50	10:14	1059	51
1	1	122	11:34	620	55	1	10	51	10:14	1128	104
1	1	123	11:34	685	52	1	10	52	10:16	1024	64
1	1	124	11:34	753	51	1	10	53	10:18	1020	120
1	1	125	11:36	702	47	1	10	54	10:21	987	83
1	1	126	11:38	600	50	1	10	55	10:22	964	44
1	1	127	11:40	485	74	1	10	56	10:25	860	65
1	1	128	11:40	651	67	1	10	57	10:29	675	296
1	1	129	11:42	584	65	1	10	58	10:32	799	118
1	1	130	11:45	459	49	1	10	59	10:35	741	582
1	1	131	11:47	410	79	1	10	60	10:36	1299	72
1	1	132	11:50	271	63	1	10	61	10:39	1167	319
1	1	133	11:50	328	51	1	10	62	10:42	1268	55
1	1	134	11:50	397	54	1	10	63	10:42	1325	223
1	1	135	11:52	343	137	1	10	64	10:49	1151	107
1	1	136	11:55	266	111	1	10	65	10:53	1044	204
1	1	137	11:57	275	47	1	10	66	10:53	1260	174
1	1	138	11:57	348	304	1	10	67	10:56	1206	59
1	1	139	12:00	464	68	1	10	68	10:56	1267	169
1	1	140	12:04	276	73	1	10	69	10:58	1338	88
1	1	141	12:05	263	51	1	10	70	11:00	1350	422
1	1	142	12:07	212	73	1	10	71	11:06	1408	305
1	1	143	12:07	259	51	1	10	72	11:12	1343	65
1	1	144	12:10	148	237	1	10	73	11:13	1338	898
1	1	145	12:10	391	123	1	10	74	11:14	2180	161
1	1	146	12:53	914	74	1	10	75	11:18	2139	250
1	1	147	12:54	1041	57	1	10	76	11:19	2309	62
1	1	148	1:01	684	45	1	10	77	11:22	2182	362
1	1	149	1:02	699	80	1	10	78	11:27	2540	380
1	1	150	1:05	578	190	1	10	79	11:34	2601	141
1	1	151	1:07	609	174	1	10	80	12:22	0	60
1	1	152	1:10	675	106	1	10	81	12:24	60	89
1	1	153	1:11	749	58	1	10	82	12:31	0	71
1	1	154	1:13	751	169	1	10	83	12:38	0	203
1	1	155	1:13	942	74	1	10	84	12:40	281	47
1	1	156	1:13	988	188	1	10	85	12:40	334	67
1	1	157	1:16	980	169	1	10	86	12:45	97	171
1	1	158	1:20	931	31	1	10	87	12:46	226	64
1	1	159	1:23	721	42	1	10	88	12:54	0	136
1	1	160	1:26	619	117	1	10	89	12:55	104	84
1	1	161	1:26	742	40	1	10	90	12:56	80	55
1	1	162	1:26	822	122	1	10	91	12:56	145	56



1	1	163	1:26	940	125	1	10	92	12:57	149	34
1	1	164	1:26	1055	127	1	10	93	1:00	0	58
1	1	165	1:27	1108	78	1	10	94	1:01	0	57
1	1	166	1:29	1030	61	1	10	95	1:01	60	136
1	1	167	1:29	1089	98	1	10	96	1:02	164	44
1	1	168	1:29	1231	71	1	10	97	1:03	120	170
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1	8	117	1:37	1440	540	2	10	84	11:34	1860	141
1	9	1	8:30	502	125	2	10	85	11:42	1539	84



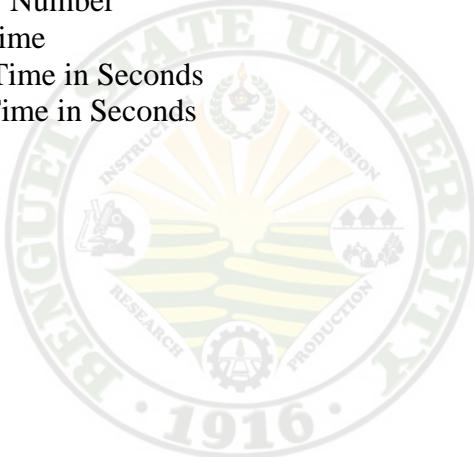
1	9	2	8:30	617	110	2	10	86	11:46	1335	55
1	9	3	8:30	747	202	2	10	87	11:47	1340	49
1	9	4	8:30	905	114	2	10	88	11:49	1291	57
1	9	5	8:30	1031	131	2	10	89	11:50	1294	76
1	9	6	8:30	1200	48	2	10	90	11:54	1098	33
1	9	7	8:30	1212	132	2	10	91	11:56	1020	40
1	9	8	8:30	1380	111	2	10	92	12:10	185	154
1	9	9	8:30	1449	154	2	10	93	12:13	211	104
1	9	10	8:30	1655	83	2	10	94	12:14	780	150
1	9	11	8:30	1692	77	2	10	95	1:05	420	83
1	9	12	8:30	1855	125	2	10	96	1:06	457	71
1	9	13	8:30	1970	59	2	10	97	1:11	201	184
1	9	14	8:30	2013	63	2	10	98	1:24	197	148
1	9	15	8:30	2088	288	2	10	99	1:24	409	85
1	9	16	8:30	2325	136	2	10	100	1:24	564	41
1	9	17	8:30	2429	39	2	10	101	1:26	403	64
1	9	18	8:32	2520	346	2	10	102	1:28	339	72
1	9	19	8:33	2714	108	2	10	103	1:32	147	257
1	9	20	8:36	2666	62	2	10	104	1:32	370	127
1	9	21	8:39	2544	136	2	10	105	1:35	303	56
1	9	22	8:40	2588	210	2	10	106	1:35	367	138
1	9	23	8:43	2678	53	2	10	107	1:36	480	43
1	9	24	8:43	2745	255	2	10	108	1:38	366	83
1	9	25	8:43	2970	330	2	10	109	1:38	523	70
1	9	26	8:43	3300	190	2	10	110	1:40	453	134
1	9	27	8:45	3420	360	2	10	111	1:42	439	287
1	9	28	8:45	4566	186	2	10	112	1:55	300	70
1	9	29	8:47	4746	206	2	10	113	1:59	170	50
1	9	30	8:48	4960	204	2	10	114	1:59	180	50
1	9	31	8:48	5116	41	2	10	115	2:00	130	83
1	9	32	8:52	4955	126	2	10	116	2:00	287	200
1	9	33	8:53	5009	255	2	10	117	2:08	0	121
1	9	34	8:53	5234	53	2	10	118	2:08	173	53
1	9	35	8:54	5241	58	2	10	119	2:08	126	125
1	9	36	8:55	5246	168	2	10	120	2:10	180	57
1	9	37	8:55	5435	175	2	10	121	2:11	123	94
1	9	38	8:56	5624	88	2	10	122	2:12	209	380
1	9	39	8:57	5596	160	2	10	123	2:24	0	165
1	9	40	8:58	5736	138	2	10	124	2:27	0	223
1	9	41	9:03	5898	41	2	10	125	2:30	120	76
1	9	42	9:03	5977	192	2	10	126	2:31	120	40
1	9	43	9:04	6205	78	2	10	127	2:31	184	31



1	9	44	9:05	6707	56	2	10	128	2:35	33	65
1	9	45	9:05	6371	238	2	10	129	2:39	0	216
1	9	46	9:09	6853	238	2	10	130	2:41	84	100
1	9	47	9:13	7091	62	2	10	131	2:43	104	61
1	9	48	9:14	5775	236	2	10	132	2:46	0	141
1	9	49	9:14	6095	270	2	10	133	2:47	99	89
1	9	50	9:17	6059	116	2	10	134	2:48	120	86
1	9	51	9:18	6094	125	2	10	135	2:51	34	50
1	9	52	9:21	5943	91	2	10	136	2:53	0	151
1	9	53	9:21	6166	137	2	10	137	2:55	29	149

Legend:

- C1 = Teller Number
- C2 = Day Number
- C3 = Customer Number
- C4 = Arrival Time
- C5 = Waiting Time in Seconds
- C6 = Service Time in Seconds



D. Arrival Time and Service Time

Probability

Arrival Time Probability

λ	e	x	$P(X \leq x)$
22	2.71828	0	2.1571E10
22	2.71828	1	5.0167E09
22	2.71828	2	5.8445E08
22	2.71828	3	4.5483E07
22	2.71828	4	2.6604E06
22	2.71828	5	1.2479E05
22	2.71828	6	4.8899E05
22	2.71828	7	1.6470E04
22	2.71828	8	4.8688E04
22	2.71828	9	1.2836E03
22	2.71828	10	3.0569E02
22	2.71828	11	0.0066
22	2.71828	12	0.0133
22	2.71828	13	0.0247
22	2.71828	14	0.0428
22	2.71828	15	0.0697
22	2.71828	16	0.1071
22	2.71828	17	0.1560
22	2.71828	18	0.2166
22	2.71828	19	0.2875
22	2.71828	20	0.3664
22	2.71828	21	0.4500
22	2.71828	22	0.5346
22	2.71828	23	0.6165
22	2.71828	24	0.6924
22	2.71828	25	0.7600
22	2.71828	26	0.8179
22	2.71828	27	0.8656
22	2.71828	28	0.9035
22	2.71828	29	0.9326
22	2.71828	30	0.9542
22	2.71828	31	0.9697
22	2.71828	32	0.9805
22	2.71828	33	0.9877
22	2.71828	34	0.9925
22	2.71828	35	0.9955

22	2.71828	36	0.9974
22	2.71828	37	0.9985
22	2.71828	38	0.9992
22	2.71828	39	0.9996
22	2.71828	40	0.9998
22	2.71828	41	0.9999
22	2.71828	42	0.9999
22	2.71828	43	1.0000
22	2.71828	44	1.0000
22	2.71828	45	1.0000
22	2.71828	46	1.0000
22	2.71828	47	1.0000
22	2.71828	48	1.0000
22	2.71828	49	1.0000
22	2.71828	50	1.0000

λ = mean arrival rate

x = number of arrivals

Service Time Probability

μ	e	x	$p(st \leq x)$
14	2.71828	0.1	0.7534
14	2.71828	0.2	0.9392
14	2.71828	0.3	0.9850
14	2.71828	0.4	0.9963
14	2.71828	0.5	0.9991
14	2.71828	0.6	0.9998
14	2.71828	0.7	0.9999
14	2.71828	0.8	0.999986
14	2.71828	0.9	0.999997
14	2.71828	1	0.999999

μ = mean service rate

x = service time



E. Multiple-Server Operating Characteristics of Customers Serviced at Landbank-La Trinidad, Benguet

Queueing Analysis: Multiservers (2) Single-Queue

Inputs

Time unit	hour
Arrival rate (λ)	22.2571
Service rate (μ)	14.4286
Number of servers (k)	2

Performance measure

Utilization rate	0.79
Probability that the teller is idle (P_o)	0.12
Average number of the customers in the system (L)	5
Average time a customer spends in the system, hours (W)	0.21
Average number of customers in the queue (L_q)	3
Average time a customer spends in the queue, hours (W_q)	0.14
Probability that an arriving customer has to wait for service (P_w)	0.69

Queueing Analysis: Multiservers (3) Single-Queue

Inputs

Time unit	hour
Arrival rate (λ)	22.2571
Service rate (μ)	14.4286
Number of servers (k)	3

Performance measure

Utilization rate	0.52
Probability that the teller is idle (P_o)	0.19
Average number of the customers in the system (L)	2
Average time a customer spends in the system, hours (W)	0.08
Average number of customers in the queue (L_q)	0.27
Average time a customer spends in the queue, hours (W_q)	0.01
Probability that an arriving customer has to wait for service (P_w)	0.26

